

Averaging principle for second-order approximation of heterogeneous models with homogeneous models

Gadi Fibich^{a,1}, Arieh Gavious^{b,c}, and Eilon Solan^a

^aSchool of Mathematical Sciences, Tel Aviv University, Tel Aviv 69978, Israel; ^bFaculty of Business Administration, Ono Academic College, Kiryat Ono 55000, Israel; and ^cDepartment of Industrial Engineering and Management, Ben Gurion University, Beer Sheva 84105, Israel

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Typically, models with a heterogeneous property are considerably harder to analyze than the corresponding homogeneous models, in which the heterogeneous property is replaced by its average value. In this study we show that any outcome of a heterogeneous model that satisfies the two properties of differentiability and symmetry is $O(\epsilon^2)$ equivalent to the outcome of the corresponding homogeneous model, where ϵ is the level of heterogeneity. We then use this averaging principle to obtain new results in queuing theory, game theory (auctions), and social networks (marketing).

homogenization | perturbation methods

Mathematical modeling is a powerful tool in scientific research. Typically, the mathematical model is merely an approximation of the actual problem. Therefore, when choosing the model to work with, one has to strike a balance between complex models that are more realistic and simpler models that are more amenable to analysis and simulations. This dilemma arises, for example, when the model contains a heterogeneous quantity. In such cases, a huge simplification is usually achieved by replacing the heterogeneous quantity with its average value. The natural question that arises is whether this approximation is “legitimate,” i.e., whether the error that is introduced by this approximation is sufficiently small.

Let us illustrate this with the following example, which is discussed in detail below. Consider a queue with k heterogeneous servers, whose expected service times are μ_1, \dots, μ_k . We want to calculate analytically the expected number of customers in the system, which we denote* by $F(\mu_1, \dots, \mu_k)$. Although an explicit expression for $F(\mu_1, \dots, \mu_k)$ is not available, there is a well-known explicit expression in the case of k homogeneous servers, which we denote by $F_{\text{homog.}}(\mu) := F(\underbrace{\mu, \dots, \mu}_{\times k})$. A natural approximation

for the expected number of customers in the system is

$$F(\mu_1, \dots, \mu_k) \approx F_{\text{homog.}}(\bar{\mu}), \quad [1]$$

where $\bar{\mu}$ is the average of $\{\mu_1, \dots, \mu_k\}$.

More generally, let $F(\mu_1, \dots, \mu_k)$ denote the “outcome” of a heterogeneous model, let

$$\epsilon := \frac{\max_{1 \leq i \leq k} |\mu_i - \bar{\mu}|}{|\bar{\mu}|} \quad [2]$$

denote the level of heterogeneity of $\{\mu_1, \dots, \mu_k\}$, and let $F_{\text{homog.}}(\mu)$ denote the outcome of the corresponding homogeneous model. If the function $F(\mu_1, \dots, \mu_k)$ is differentiable, then it immediately follows that

$$F(\mu_1, \dots, \mu_k) = F_{\text{homog.}}(\bar{\mu}) + O(\epsilon).$$

Therefore, for a 10% heterogeneity level, the error of approximating $F(\mu_1, \dots, \mu_k)$ with $F_{\text{homog.}}(\bar{\mu})$ is, roughly speaking, on the order of 10%. In many studies in different fields, however, researchers have noted that the error of this approximation is

considerably smaller than ϵ . Moreover, this observation seems to hold even when the level of heterogeneity is not small.

In this study we show that these observations follow from a general principle, which we call the averaging principle. Specifically, we show that any outcome of a heterogeneous model that satisfies the two properties of differentiability and symmetry is $O(\epsilon^2)$ asymptotically equivalent to the outcome of the corresponding homogeneous model; i.e.,

$$F(\mu_1, \dots, \mu_k) = F_{\text{homog.}}(\bar{\mu}) + O(\epsilon^2).$$

Thus, if the function F is also symmetric, the error of the approximation in Eq. 1 for a 10% heterogeneity level is only $O(1\%)$.

The averaging principle of this study is unrelated to averaging principles that originate from laws of large numbers for $k \gg 1$, such as mean-field approximations or approximations of a continuous population with a large discrete population (see, e.g., refs. 1 and 2). Thus, for example, this principle holds when there are only few servers in a queuing system or few bidders in an asymmetric auction. The averaging principle can be classified as a perturbation method in analysis. Whereas it can also be viewed as an approximation rule, we note that approximation theory is usually more interested in how well a family of simple functions approximates a given complicated function (see, e.g., ref. 3).

Averaging Principle

Let $F(\mu_1, \dots, \mu_k)$ be the outcome of a model with a heterogeneous property, captured by the k parameters μ_1, \dots, μ_k , that satisfies the following two properties:

- i) **Differentiability:** F is twice continuously differentiable at and near the diagonal $\mu_1 = \dots = \mu_k$.
- ii) **Symmetry:** For every $(\mu_1, \dots, \mu_k) \in \mathbb{R}^k$ and every $i \neq j$, $F(\dots, \mu_i, \dots, \mu_j, \dots) = F(\dots, \mu_j, \dots, \mu_i, \dots)$. Thus, the outcome F is independent of the order in which we list the heterogeneous parameters.[†]

Then, we have the following result:[‡]

Theorem 1 (the Averaging Principle). *Let F be symmetric in its arguments and twice continuously differentiable. Then, there exist two positive functions $\delta(x)$ and $C(x)$ such that the following holds. Let $\mu = (\mu_1, \dots, \mu_k)$ be sufficiently close to the diagonal; i.e.,*

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¹To whom correspondence should be addressed. E-mail: fibich@tau.ac.il.

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*To focus on the heterogeneous property, we suppress the dependence of F on other parameters.

[†]For example, in the queuing-system example, switching the identities/locations of two servers does not affect the expected number of customers in the system.

[‡]This and all other proofs are given in *SI Text*.

$$\|\boldsymbol{\mu} - \bar{\boldsymbol{\mu}}_A\| \leq \delta(\bar{\boldsymbol{\mu}}_A), \quad [3]$$

where $\bar{\boldsymbol{\mu}}_A := \underbrace{(\bar{\mu}_A, \dots, \bar{\mu}_A)}_{\times k}$, $\bar{\mu}_A := \frac{1}{k} \sum_{j=1}^k \mu_j$ is the arithmetic average, and $\|\cdot\|$ is a vector norm on \mathbb{R}^k . Then,

$$|F(\mu_1, \dots, \mu_k) - F_{\text{homog.}}(\bar{\boldsymbol{\mu}}_A)| \leq C(\bar{\boldsymbol{\mu}}_A) \cdot \|\boldsymbol{\mu} - \bar{\boldsymbol{\mu}}_A\|^2, \quad [4]$$

where $F_{\text{homog.}}(\boldsymbol{\mu}) := F(\underbrace{\mu, \dots, \mu}_{\times k})$.

Theorem 1 remains valid if μ_1, \dots, μ_k are functions and not scalars; see *Game Theory Application: Asymmetric Auctions* below.

Using the Geometric and Harmonic Averages. In Theorem 1, we averaged μ_1, \dots, μ_k using the arithmetic mean. It is well known in homogenization theory that in some cases the correct homogenization is provided by the geometric or the harmonic mean. To address the question of the “correct” averaging, we recall the following result.

Lemma 1. Let $\mu > 0$, and let $h_1, \dots, h_k \in \mathbb{R}$. Then, as $\epsilon \rightarrow 0$, the arithmetic, geometric, and harmonic means of $\mu + \epsilon h_1, \dots, \mu + \epsilon h_k$ are $O(\epsilon^2)$ asymptotically equivalent.

Proof: We can prove this result, using the averaging principle. Let $\bar{\mu}_A$ denote the arithmetic mean of $\mu + \epsilon h_1, \dots, \mu + \epsilon h_k$. The geometric mean $\bar{\mu}_G(\mu + \epsilon h_1, \dots, \mu + \epsilon h_k) = \left(\prod_{i=1}^k (\mu + \epsilon h_i)\right)^{1/k}$ satisfies the symmetry and differentiability properties. Therefore, application of Theorem 1 gives

$$\bar{\mu}_G(\mu + \epsilon h_1, \dots, \mu + \epsilon h_k) = \bar{\mu}_G(\bar{\mu}_A, \dots, \bar{\mu}_A) + O(\epsilon^2) = \bar{\mu}_A + O(\epsilon^2).$$

The proof for the harmonic mean $\bar{\mu}_H = k / \left(\frac{1}{\mu_1} + \dots + \frac{1}{\mu_k}\right)$ is similar.

From Lemma 1 and the differentiability of $F_{\text{homog.}}(\boldsymbol{\mu})$ it follows that

$$F_{\text{homog.}}(\bar{\boldsymbol{\mu}}_A) = F_{\text{homog.}}(\bar{\boldsymbol{\mu}}_G) + O(\epsilon^2) = F_{\text{homog.}}(\bar{\boldsymbol{\mu}}_H) + O(\epsilon^2).$$

Corollary 2. The averaging principle (Theorem 1) remains valid if we replace the arithmetic mean with the geometric mean or the harmonic mean. In the former case, we add the condition that $\boldsymbol{\mu}$ has positive coordinates.

A natural question is which of the three averages is “optimal,” in the sense that it minimizes the constant C in Eq. 4. The answer to this question is model specific. It can be pursued by calculating explicitly the $O(\epsilon^2)$ term, as we do later on.

To extend the scope of the averaging principle, we define a weaker symmetry property.[§]

Weak Symmetry. For every $\boldsymbol{\mu}$ and $\boldsymbol{\eta}$, the outcome $F(\underbrace{(\mu_1, \dots, \mu_k) + \eta \hat{e}_j}_{\times k})$ is independent of the value of j for $1 \leq j \leq k$,

where \hat{e}_j is the j th unit vector in \mathbb{R}^k .

Thus, $F(\mu_1, \dots, \mu_k)$ is weakly symmetric if, whenever all but one of the parameters are identical, the outcome F is independent of the identity (coordinate) of the heterogeneous parameter.

Every symmetric function F is also weakly symmetric, but not vice versa.[¶] Nevertheless, the proof of Theorem 1 implies the following:

[§]See the social-networks application below for an example of a weakly symmetric outcome that is not symmetric.

[¶]For example, $F(\mu_1, \mu_2, \mu_3, \mu_4) = (\mu_2 - \mu_1)^2 + (\mu_3 - \mu_2)^2 + (\mu_4 - \mu_3)^2 + (\mu_1 - \mu_4)^2$ is weakly symmetric but is not symmetric.

Corollary 3. The averaging principle (Theorem 1) remains valid if we replace the assumption of symmetry with the assumption of weak symmetry.

Queuing Theory Application: An M/M/k Queue with Heterogeneous Service Rates

Consider a system with k servers. Server i has a random service time that is distributed according to an exponential distribution with rate μ_i . Customers arrive randomly according to a Poisson distribution with arrival rate λ . An arriving customer is randomly allocated to one of the nonbusy servers, if such a server exists. Otherwise, the customer joins a waiting queue, which is unbounded in length. Once a customer is allocated to a server, he gets the service he needs and then leaves the system. This setup is known in the Queuing literature as the M/M/k model.^{||} Examples for such multiserver queuing systems are call centers, queues in banks, parallel computing, and communications in Integrated Services Digital Network (ISDN) protocols.

Let $F(\mu_1, \dots, \mu_k)$ denote the expected number of customers in the system (i.e., waiting in the queue or receiving service) in steady state. In the case of two heterogeneous servers, $F(\mu_1, \mu_2)$ can be explicitly calculated (SI Text):

Lemma 2. Consider an M/M/2 queue with heterogeneous servers, where $\rho := \frac{\lambda}{\mu_1 + \mu_2} < 1$. Then, the expected number of customers in the system is given by

$$F(\mu_1, \mu_2) = \frac{1}{(1-\rho)^2} \frac{1}{\frac{1}{\rho} \frac{2\mu_1\mu_2}{(\mu_1 + \mu_2)^2} + \frac{1}{1-\rho}}. \quad [5]$$

Finding an explicit solution for $F(\mu_1, \dots, \mu_k)$ when $k \geq 3$ is computationally challenging, because it involves solving a system of $2^k - 1$ linear equations. In the homogeneous case $\mu_1 = \dots = \mu_k = \mu$; however, it is well known that (e.g., ref. 4)

$$F(\underbrace{\mu, \dots, \mu}_{\times k}) = \frac{\frac{(\lambda/\mu)^k \frac{\lambda}{k\mu}}{k! \left(1 - \frac{\lambda}{k\mu}\right)}}{\sum_{n=0}^{k-1} \frac{(\lambda/\mu)^n}{n!} + \frac{(\lambda/\mu)^k}{k! \left(1 - \frac{\lambda}{k\mu}\right)}} \frac{1}{1 - \frac{\lambda}{k\mu}} + \frac{\lambda}{\mu}. \quad [6]$$

The function $F(\mu_1, \dots, \mu_k)$ can be written as a sum of solutions of a system of linear equations with coefficients that depend smoothly on μ_1, \dots, μ_k (SI Text). Therefore, F is differentiable. Because customers are randomly allocated to the free servers, renaming the servers does not affect the expected number of customers in the system. Hence, F is also symmetric. Therefore, we can use the averaging principle to obtain an explicit $O(\epsilon^2)$ approximation for $F(\mu_1, \dots, \mu_k)$:

Theorem 4. Consider an M/M/k queue with heterogeneous servers whose service rates are μ_1, \dots, μ_k . The expected number of customers in the system is given by

$$F(\mu_1, \dots, \mu_k) = F_{\text{homog.}}(\bar{\boldsymbol{\mu}}) + O(\epsilon^2),$$

where $F_{\text{homog.}}(\bar{\boldsymbol{\mu}}) := F(\underbrace{\bar{\mu}, \dots, \bar{\mu}}_{\times k})$ is given by Eq. 6, $\bar{\mu} := \frac{1}{k} \sum_{i=1}^k \mu_i$,

and ϵ is given by Eq. 2.

^{||}For an introduction to queuing theory, see, e.g., ref. 4.

For example, by *Theorem 4*, the expected number of customers with two heterogeneous servers is

$$F(\mu_1, \mu_2) = F(\bar{\mu}, \bar{\mu}) + O(\epsilon^2) = \frac{4\lambda\bar{\mu}}{4\bar{\mu}^2 - \lambda^2} + O(\epsilon^2), \quad [7]$$

where

$$\bar{\mu} := \frac{\mu_1 + \mu_2}{2}, \quad \epsilon := \frac{\mu_2 - \mu_1}{2}.$$

Indeed, substituting $\mu_{1,2} = \bar{\mu} \pm \epsilon$ in Eq. 5 and expanding in ϵ gives Eq. 7.

In the case of $k = 8$ heterogeneous servers, even writing the system of $2^8 - 1 = 255$ equations for the 255 unknowns is a formidable task, not to mention solving it explicitly. By the averaging principle, however,

$$F(\mu_1, \dots, \mu_8) = F_{\text{homog.}}(\bar{\mu}) + O(\epsilon^2),$$

where $F_{\text{homog.}}(\bar{\mu}) := F(\underbrace{\bar{\mu}, \dots, \bar{\mu}}_{\times 8})$ is given by Eq. 6 with $k = 8$.

We ran stochastic simulations of an M/M/8 queuing system with eight heterogeneous servers, using the ARENA simulation software, and used it to calculate the expected number of customers in the system. The simulation parameters were

$$\lambda = \frac{28}{\text{hour}}, \quad \mu = \frac{5}{\text{hour}}, \quad \mu_i = \mu + \epsilon h_i, \quad i = 1, \dots, 8,$$

$$(h_1, \dots, h_8) = (1, 1.5, 2, 3, 3.5, -2.5, -4, -4.5) \frac{1}{\text{hour}},$$

and ϵ varies between 0 and 1 in increments of 0.05. Because $\sum_{i=1}^k h_i = 0$, the average service rate is $\bar{\mu} = \mu = 5$. Therefore, by *Theorem 4*,

$$F(\mu + \epsilon h_1, \dots, \mu + \epsilon h_8) = F_{\text{homog.}}(5) + O(\epsilon^2).$$

In addition, by Eq. 6, $F_{\text{homog.}}(5) = 6.2314$.

To illustrate the accuracy of this approximation, we plot in Fig. 1 the relative error of the averaging-principle approximation $\frac{F(\mu + \epsilon h_1, \dots, \mu + \epsilon h_8) - F_{\text{homog.}}(5)}{F(\mu + \epsilon h_1, \dots, \mu + \epsilon h_8)}$. As expected, this error scales as ϵ^2 . Note that even when the heterogeneity is not small, the averaging-principle approximation is quite accurate. This is because the coefficient (0.594) of the $O(\epsilon^2)$ term is small.** For example, when $\epsilon = 0.5$, the relative error is $\sim 2\%$, and for $\epsilon = 1$ it is below 10%.

Remark: We can also use the averaging principle to obtain $O(\epsilon^2)$ approximations to other quantities of interest that satisfy the symmetry property, such as the average waiting time in the queue or the probability that there are exactly m customers in the queue.

Game Theory Application: Asymmetric Auctions

Consider a sealed-bid first-price auction with k bidders, in which the bidder who places the highest bid wins the object and pays his bid, and all other bidders pay nothing.†† A common assumption in auction theory is that of independent private-value

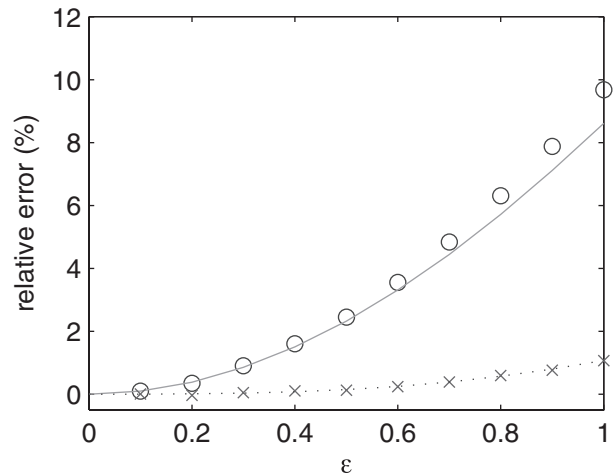


Fig. 1. The relative error of the averaging-principle approximation for the steady-state number of customers in a system with eight heterogeneous servers, as a function of the heterogeneity parameter ϵ . The solid line is error = $0.594\epsilon^2$. The crosses denote the relative error of the improved approximation given by Eq. 16. The dotted line is error = $0.074\epsilon^3$.

auctions, which says that each bidder knows his own valuation for the object, does not know the valuation of the other bidders, but does know the cumulative distribution functions (CDF) of the valuations of the other bidders. Bidders are also characterized by their attitude toward risk: The literature usually assumes that bidders are risk neutral, because this simplifies the analysis. More often than not, however, bidders are risk averse.

A strategy of bidder i is a function b_i that assigns a bid $b_i(v_i)$ to each possible valuation v_i of that bidder. The bid that a bidder places depends on his valuation v_i and on his beliefs about the distributions of the valuations of the other bidders and about their bidding behavior. An equilibrium in this setup is a vector of k strategies $\{b_i\}_{i=1}^k$, such that no single bidder can profit by deviating from his bidding strategy, whatever his valuation might be, as long as all other bidders follow their equilibrium bidding strategies.

Most of the auction literature focuses on the symmetric (homogeneous) case, in which the beliefs of any bidder about any other bidder (e.g., about his distribution of valuations, his attitude toward risk, etc.) are the same. In this case, one can look for a symmetric equilibrium, in which all bidders adopt the same strategy. In practice, however, bidders are usually asymmetric (heterogeneous), both in their attitude toward risk and in the distribution of their valuations. Each bidder then faces a different competition. As a result, the equilibrium strategies of the bidders are not the same.

The addition of asymmetry usually leads to a huge complication in the analysis. For example, consider a first-price auction for a single object with risk-neutral bidders that have private values that are independently distributed in the unit interval $[0, 1]$ according to a common cumulative distribution function F . Denote by b the symmetric Nash equilibrium bidding strategy. Then $v := b^{-1}$, the inverse of b , satisfies the ordinary differential equation (ODE)^{††}

$$v'(b) = \frac{1}{k-1} \frac{F(v(b))}{F'(v(b))} \frac{1}{v(b) - b}, \quad v(0) = 0.$$

**This coefficient is computed analytically later on from Eq. 15.

††See ref. 5 for an introduction to auction theory.

††See, e.g., ref. 5. Because we consider the case where all bidders use the same strategy, we omit the subscript i from b and v .

This equation can be solved explicitly, yielding

$$b(v) = v - \frac{\int_0^v F^{k-1}(s) ds}{F^{k-1}(v)}. \quad [8]$$

Therefore, this case is “completely understood.” From the seller’s point of view, a key property of an auction is his expected revenue. In the symmetric case, Eq. 8 can be used to calculate the seller’s expected revenue $R_{\text{homog.}}[F]$, yielding

$$R_{\text{homog.}}[F] = 1 + (k-1) \int_0^1 F^k(v) dv - k \int_0^1 F^{k-1}(v) dv. \quad [9]$$

In the asymmetric case, where the value of bidder i is independently distributed in $[0, 1]$ according to F_i , the inverse equilibrium strategies $\{v_i(\cdot)\}_{i=1}^k$ are the solutions of the system of ODEs,

$$v_i(b) = \frac{F_i(v_i(b))}{F_i'(v_i(b))} \left[\left(\frac{1}{k-1} \sum_{j=1}^k \frac{1}{(v_j(b)-b)} \right) - \frac{1}{(v_i(b)-b)} \right], \quad [10a]$$

for $i = 1, \dots, k$, subject to the initial conditions

$$v_i(b=0) = 0, \quad i = 1, \dots, k, \quad [10b]$$

and the “end condition” at some unknown \bar{b} ,

$$v_i(\bar{b}) = 1, \quad i = 1, \dots, k. \quad [10c]$$

Thus, the addition of asymmetry leads to a huge complication of the mathematical model: Instead of a single ODE that can be explicitly integrated, the mathematical model consists of a system of coupled nonlinear ODEs with a nonstandard boundary condition. As a result, Eq. 10 cannot be explicitly solved, and it is poorly understood, compared with the symmetric case.

In ref. 6, Fibich and Gavious considered Eq. 10 in the weakly asymmetric case $F_i = F + \epsilon H_i$, $i = 1, \dots, k$. After several pages of informal perturbation-analysis calculations, they obtained $O(\epsilon^2)$ asymptotic approximations of the inverse equilibrium strategies $\{v_i(b; \epsilon)\}_{i=1}^k$. Substituting these approximations in the expression for the seller’s expected revenue showed that it is given by

$$R[F_1 = F + \epsilon H_1, \dots, F_k = F + \epsilon H_k] \quad [11]$$

$$= R_{\text{homog.}}[F] - \epsilon(k-1) \int_0^1 (1-F(v)) F^{k-2}(v) \sum_{i=1}^k H_i(v) dv + O(\epsilon^2).$$

This is, in fact, a special case of the averaging principle. Indeed, symmetry holds because changing the indexes of the bidders does not affect the revenue. Therefore, assuming differentiability, the averaging principle for functions (SI Text) yields

$$R[F_1 = F + \epsilon H_1, \dots, F_k = F + \epsilon H_k] = R_{\text{homog.}}[\bar{F}] + O(\epsilon^2), \quad [12]$$

where $\bar{F} = F + \frac{\epsilon}{k} \sum_{i=1}^k H_i$. Substituting \bar{F} in Eq. 9 and expanding in powers of ϵ gives

$$R_{\text{homog.}}[\bar{F}] = R_{\text{homog.}}[F]$$

$$- \epsilon(k-1) \int_0^1 (1-F(v)) F^{k-2}(v) \sum_{i=1}^k H_i(v) dv + O(\epsilon^2).$$

Hence, Eq. 11 follows.

In ref. 7, Lebrun rigorously proved that the asymmetric equilibrium bids and the expected revenue are once differentiable. Lebrun noted that this proves Eq. 11 [with $o(\epsilon)$ error instead of $O(\epsilon^2)$]. In retrospect, this can be viewed as an early application of the averaging principle.

Numerical calculations (ref. 6, table 1, and ref. 8, tables 1 and 2) show that the error of the averaging-principle approximation in Eq. 12 is small (typically below 1%), even when the asymmetry level is not small (e.g., $\epsilon = 0.4$). This provides another illustration that the averaging-principle approximation can be useful even when ϵ is not very small.

The averaging principle not only leads to a simpler derivation of Eq. 11, but also enables us to derive a more general novel result:

Theorem 5. Consider an anonymous auction^{§§} in which all k bidders have the same attitude toward risk, and all bidders follow the same “rules” when they determine their bidding strategies.^{¶¶} Let F_1, \dots, F_k be the cumulative distribution functions of the valuations of the bidders, and let $R[F_1, \dots, F_k]$ be the expected revenue of the seller. If R is twice differentiable at and near the diagonal, then

$$R[F_1, \dots, F_k] = R_{\text{homog.}}[\bar{F}] + O(\epsilon^2),$$

where $R_{\text{homog.}}[\bar{F}] = R[\bar{F}, \dots, \bar{F}]$, \bar{F} is the average of F_1, \dots, F_k , and ϵ is the level of heterogeneity.

Indeed, the assumptions of the theorem imply that F is symmetric. Therefore, if F is also differentiable, the theorem follows from the averaging principle.

Social-Networks Application: Diffusion of New Products

Diffusion of new products is a fundamental problem in marketing, which has been studied in diverse areas such as retail service; industrial technology; agriculture; and educational, pharmaceutical, and consumer-durables markets (10). Typically, the diffusion process begins when the product is first introduced into the market and progresses through a series of adoption events. An individual can adopt the product due to external influences such as mass media or commercials and/or due to internal influences by other individuals who have already adopted the product (word of mouth). The internal influences depend on the underlying social-network structure, because adopters can influence only people that they “know.” The social network is usually modeled by an undirected graph, where each vertex is an individual, and two vertices are connected by an edge if they can influence each other.

The first quantitative analysis of diffusion of new products was the Bass model (11), which inspired a huge body of theoretical and empirical research. In this model and in many of the subsequent product-diffusion models:

- i) A new product is introduced at time $t = 0$.
- ii) Once a consumer adopts the product, he remains an adopter at all later times.
- iii) If consumer j has not adopted before time t , the probability that he adopts the product in the time interval $[t, t + s]$, given that the product was already adopted by $n_j(t)$ people that are connected to j , and that no other consumer adopts the product in the time interval $[t, t + s]$, is

^{§§}i.e., an auction in which the winner and the amount that each bidder pays depend solely on their bids and not on the identity of the bidders.

^{¶¶}For example, bidders may use bounded rationality (9) when determining their bidding strategies. Thus, bidders may restrict themselves to a class of simple strategies, such as low-order polynomial functions of the valuation v . They may even not be aware of the concept of equilibrium. Nevertheless, as long as all bidders have the “same” bounded rationality, the symmetry requirement holds.

$$\text{Prob}\left(j \text{ adopts in } [t, t+s) \mid n_j(t), \text{ no other consumer adopts in } [t, t+s)\right) = \left(p_j + \frac{n_j(t)}{m_j} \cdot q_j\right) s + O(s^2), \quad [13]$$

as $s \rightarrow 0$, where m_j is the total number of individuals connected to consumer j and the parameters p_j and q_j describe the likelihood of individual j to adopt the product due to external and internal influences, respectively.

We say that a social network is translation invariant if any individual sees exactly the same network structure. Therefore, in particular, m_j is independent of j . Examples of translation-invariant social networks are as follows (Fig. 2 A–D):

- A) A complete graph, in which any two individuals are connected.
- B) A one-dimensional circle, in which each individual is connected to his two nearest neighbors.
- C) A one-dimensional circle, in which each individual is connected to his four nearest neighbors.
- D) A two-dimensional torus, in which each individual is connected to his four nearest neighbors.

We say that the individuals are homogeneous when all individuals share the same parameters; i.e., $p_j = p$ and $q_j = q$ for every individual j . Let $N(t)$ denote the number of adopters at time t . The expected aggregate adoption curve $E_{\text{homog.}}[N(t; p, q)]$ in several translation-invariant social networks with homogeneous individuals was analytically calculated in refs. 12 and 13. In these studies, the assumption that all individuals are homogeneous was essential for the analysis.

One of the fundamentals of marketing theory is that consumers are anything but homogeneous. An explicit calculation of the expected aggregate adoption curve $E[N(t; \{p_j\}, \{q_j\})]$ in the heterogeneous case, however, is much harder than in the homogeneous case. As a result, the effect of heterogeneity is not well understood.

The averaging principle allows us to approximate the heterogeneous model with the corresponding homogeneous model. Consider a translation-invariant network. Then, for $t \geq 0$ the function $F(\{p_j\}, \{q_j\}) := E[N(t; \{p_j\}, \{q_j\})]$ is differentiable and weakly symmetric (SI Text). Therefore, by the averaging principle,

Theorem 6. *The expected aggregate adoption curve in a translation-invariant social network with heterogeneous individuals can be approximated with*

$$E[N(t; \{p_j\}, \{q_j\})] = E_{\text{homogeneous}}[N(t; \bar{p}, \bar{q})] + O(\epsilon^2),$$

where \bar{p} and \bar{q} are the averages of $\{p_j\}$ and $\{q_j\}$, respectively, and ϵ is the level of heterogeneity of $\{p_j\}$ and $\{q_j\}$.

Theorem 6 is consistent with previous numerical findings:

- 1) In ref. 14, simulations of an agent-based model with a complete graph showed that heterogeneity in p and q had a minor effect on the expected aggregate adoption curve.

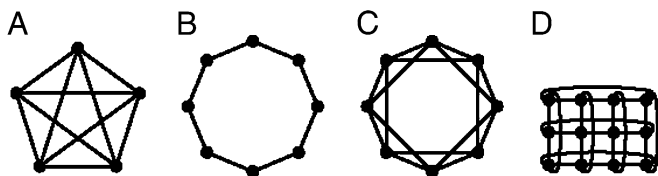


Fig. 2. (A–D) Examples of translation-invariant networks.

Table 1. Values of $\{c_i, b_i\}$

i	c_i	b_i
0	1	1
1	45	14
2	999	126
3	14,280	840
4	144,720	4,200
5	1,088,640	15,120
6	6,249,600	35,280
7	27,941,760	40,320
8	97,977,600	
9	263,390,400	
10	514,382,400	
11	653,184,000	
12	406,425,600	

- 2) Simulations of agent-based models with 1D and 2D translation-invariant networks (ref. 12, figure 18) showed that when the values of $\{p_j\}$ and $\{q_j\}$ are uniformly distributed within $\pm 20\%$ of the corresponding values \bar{p} and \bar{q} of the homogeneous individuals, the heterogeneous and homogeneous adoption curves are nearly indistinguishable. Even when the heterogeneity level was increased to $\pm 50\%$, the two adoption curves were still very close.

Calculating the $O(\epsilon^2)$ Term

The averaging principle is based on a two-term Taylor expansion of F . Therefore, the error of this approximation is given, to leading order, by the quadratic term in this expansion. When F satisfies the differentiability and symmetry properties*** and μ is the arithmetic mean, this error is given by (SI Text)

$$F(\mu_1, \dots, \mu_k) - F(\bar{\mu}_A, \dots, \bar{\mu}_A) \sim \alpha \sum_{i=1}^k (\mu_i - \bar{\mu}_A)^2, \quad [14a]$$

where

$$\alpha := \frac{1}{2} \left(\frac{\partial^2 F}{\partial \mu_1 \partial \mu_1} \Big|_{\bar{\mu}_A} - \frac{\partial^2 F}{\partial \mu_1 \partial \mu_2} \Big|_{\bar{\mu}_A} \right). \quad [14b]$$

Therefore,

- i) The magnitude of this error is $\sim |\alpha| \|\mu - \bar{\mu}_A\|_2^2$.
- ii) The sign of this error is the same as the sign of α .

A Taylor expansion in h gives

$$F(\bar{\mu}_A + 2h, \bar{\mu}_A, \bar{\mu}_A, \dots, \bar{\mu}_A) - F(\bar{\mu}_A + h, \bar{\mu}_A + h, \bar{\mu}_A, \dots, \bar{\mu}_A) \sim 2\alpha h^2, \quad h \ll 1.$$

This shows that to determine the sign of α , one can compare the effect of adding h units to two parameters with the corresponding effect of adding $2h$ units to a single parameter.

The value of α can be calculated as follows:

Lemma 3. *Assume that $F(\mu_1, \dots, \mu_k)$ satisfies the differentiability and symmetry properties. Then,*

***Here we cannot assume that F is only weakly symmetric, because we require that $\frac{\partial^2 F}{\partial \mu_i \partial \mu_j} = \frac{\partial^2 F}{\partial \mu_j \partial \mu_i}$ for all i, j .

Supporting Information

Fibich et al. 10.1073/pnas.1206867109

S1 Text

Proof of Theorem 1 and Corollary 3. Because of the differentiability of F , there exist positive constants $\delta(\bar{\mu}_A)$ and $C(\bar{\mu}_A)$, such that for all μ that satisfy Eq. 3,

$$\left| F(\mu) - F(\bar{\mu}_A) - \sum_{j=1}^k (\mu_j - \bar{\mu}_A) \frac{\partial F}{\partial \mu_j} \Big|_{\bar{\mu}_A} \right| \leq C(\bar{\mu}_A) \|\mu - \bar{\mu}_A\|^2.$$

If F is symmetric, then

$$\frac{\partial F}{\partial \mu_i} \Big|_{\bar{\mu}_A} = \frac{\partial F}{\partial \mu_1} \Big|_{\bar{\mu}_A}, \quad j = 1, \dots, k. \quad [\text{S1}]$$

Because $\bar{\mu}_A$ is the arithmetic average,

$$\sum_{j=1}^k (\mu_j - \bar{\mu}_A) \frac{\partial F}{\partial \mu_j} \Big|_{\bar{\mu}_A} = \frac{\partial F}{\partial \mu_1} \Big|_{\bar{\mu}_A} \sum_{j=1}^k (\mu_j - \bar{\mu}_A) = 0.$$

Hence, the result follows.

Note that symmetry was used only to derive Eq. S1. Because

$$\frac{\partial F}{\partial \mu_i} \Big|_{\bar{\mu}_A} = \lim_{\eta \rightarrow 0} \frac{F(\bar{\mu}_A + \eta \hat{e}_i) - F(\bar{\mu}_A)}{\eta},$$

deriving Eq. S1 requires only weak symmetry. Therefore, Corollary 3 follows.

Proof of Lemma 2. We calculate $F(\mu_1, \mu_2)$ explicitly, using the steady-state transition diagram that is shown in Fig. S1. We denote by p_i the steady-state probability for the system to be with i customers and by $p_1^{(1,0)}$ and $p_1^{(0,1)}$ the steady-state probability for the system to be with one customer in servers 1 and 2, respectively. In particular, $p_1 = p_1^{(1,0)} + p_1^{(0,1)}$. Because in steady state the amount of inflow is equal to the amount of outflow, the following equalities hold:

$$\lambda p_0 = \mu_1 p_1^{(1,0)} + \mu_2 p_1^{(0,1)}, \quad [\text{S2a}]$$

$$\frac{\lambda}{2} p_0 + \mu_2 p_2 = (\lambda + \mu_1) p_1^{(1,0)}, \quad [\text{S2b}]$$

$$\frac{\lambda}{2} p_0 + \mu_1 p_2 = (\lambda + \mu_2) p_1^{(0,1)}, \quad [\text{S2c}]$$

$$\lambda p_1^{(1,0)} + \lambda p_1^{(0,1)} + (\mu_1 + \mu_2) p_3 = (\lambda + \mu_1 + \mu_2) p_2, \quad [\text{S2d}]$$

$$\lambda p_n + (\mu_1 + \mu_2) p_{n+2} = (\lambda + \mu_1 + \mu_2) p_{n+1}, \quad n = 2, 3, \dots \quad [\text{S2e}]$$

We can view Eqs. S2a–S2c as a linear system for the three unknowns $p_0, p_1^{(1,0)}, p_1^{(0,1)}$. Solving this system for p_0 yields

$$p_0 = \frac{2\mu_1\mu_2}{\lambda^2} p_2.$$

In addition, the solution of Eqs. S2d and S2e is $p_n = \left(\frac{\lambda}{\mu_1 + \mu_2}\right)^{n-2} p_2 = \rho^{n-2} p_2$ for $n \geq 1$. Substituting the above in

$$1 = \sum_{n=0}^{\infty} p_n = p_0 + \sum_{n=1}^{\infty} \rho^{n-2} p_2 = \left(\frac{2\mu_1\mu_2}{\lambda^2} + \frac{1}{\rho} \frac{1}{1-\rho}\right) p_2$$

gives $p_2 = \left(\frac{2\mu_1\mu_2}{\lambda^2} + \frac{1}{\rho} \frac{1}{1-\rho}\right)^{-1}$. Therefore,

$$\begin{aligned} F(\mu_1, \mu_2) &= \sum_{n=0}^{\infty} n p_n = \sum_{n=0}^{\infty} n \rho^{n-2} p_2 = \frac{p_2}{\rho} \sum_{n=0}^{\infty} n \rho^{n-1} \\ &= \frac{p_2}{\rho} \left(\sum_{n=0}^{\infty} \rho^n\right)' = \frac{p_2}{\rho} \left(\frac{1}{1-\rho}\right)' = \frac{p_2}{\rho} \frac{1}{(1-\rho)^2}, \end{aligned}$$

and the result follows.

M/M/3 Queue. Consider the case of three heterogeneous servers with average service times $\mu_1, \mu_2,$ and μ_3 . Denote by $p_0, p_1^{(1,0,0)}, p_1^{(0,1,0)}, p_1^{(0,0,1)}, p_2^{(1,1,0)}, p_2^{(1,0,1)}, p_2^{(0,1,1)}$, and p_3, p_4, \dots , the steady-state probabilities. Thus, for example, $p_2^{(1,0,1)}$ is the steady-state probability that servers 1 and 3 are busy, server 2 is free, and there are no waiting customers in the queue (we denote by $p_n, n \geq 2$ the probability of having n customers in the system). The transition diagram for $k = 3$ servers is given in Fig. S2. The steady-state equations are

$$\lambda p_0 = \mu_1 p_1^{(1,0,0)} + \mu_2 p_1^{(0,1,0)} + \mu_3 p_1^{(0,0,1)},$$

$$\frac{\lambda}{3} p_0 + \mu_2 p_2^{(1,1,0)} + \mu_3 p_2^{(1,0,1)} = (\mu_1 + \lambda) p_1^{(1,0,0)},$$

$$\frac{\lambda}{3} p_0 + \mu_1 p_2^{(1,1,0)} + \mu_3 p_2^{(0,1,1)} = (\mu_2 + \lambda) p_1^{(0,1,0)},$$

$$\frac{\lambda}{3} p_0 + \mu_1 p_2^{(1,0,1)} + \mu_2 p_2^{(0,1,1)} = (\mu_3 + \lambda) p_1^{(0,0,1)},$$

$$\frac{\lambda}{2} p_1^{(1,0,0)} + \frac{\lambda}{2} p_1^{(0,1,0)} + \mu_3 p_3 = (\lambda + \mu_1 + \mu_2) p_2^{(1,1,0)},$$

$$\frac{\lambda}{2} p_1^{(1,0,0)} + \frac{\lambda}{2} p_1^{(0,0,1)} + \mu_2 p_3 = (\lambda + \mu_1 + \mu_3) p_2^{(1,0,1)},$$

$$\frac{\lambda}{2} p_1^{(0,1,0)} + \frac{\lambda}{2} p_1^{(0,0,1)} + \mu_1 p_3 = (\lambda + \mu_2 + \mu_3) p_2^{(0,1,1)},$$

$$= (\lambda + \mu_1 + \mu_2 + \mu_3) p_3,$$

$$\lambda p_n + (\mu_1 + \mu_2 + \mu_3) p_{n+2} = (\lambda + \mu_1 + \mu_2 + \mu_3) p_{n+1}, \quad n \geq 3,$$

$$\sum_{n=0}^{\infty} p_n = 1.$$

The solution of the last two equations is $p_n = \left(\frac{\lambda}{\mu_1 + \mu_2 + \mu_3}\right)^{n-3} p_3$ for $n \geq 2$. The values of p_0, p_1, p_2 as a function of p_3 can be evaluated explicitly with MAPLE, by solving the first $2^3 - 1 = 7$ linear equations for $p_0, p_1^{(1,0,0)}, p_1^{(0,1,0)}, p_1^{(0,0,1)}, p_2^{(1,1,0)}, p_2^{(1,0,1)},$ and $p_2^{(0,1,1)}$.

$p_2^{(0,1,1)}$. The resulting expression for $F(\mu_1, \mu_2, \mu_3)$, however, is extremely cumbersome and not informative.

Proof of Theorem 4. Because customers are randomly assigned to the available servers, $F(\mu_1, \dots, \mu_k)$ is symmetric. To see that F is differentiable in (μ_1, \dots, μ_k) , we note that $F = \sum_{n=0}^{\infty} n p_n$, where p_n is the steady-state probability that there are n customers in the system. In addition, $\{p_n\}_{n=1}^k$ are the solutions of a linear system with coefficients that depend smoothly on (μ_1, \dots, μ_k) , and $p_n = \left(\frac{\lambda}{\mu_1 + \dots + \mu_k}\right)^{n-k} p_k$ for $n \geq k - 1$. This was shown explicitly for the cases $k = 2$ and $k = 3$; the proof for $k > 3$ is similar.

Averaging Principle for Functions (Proof of Eq. 12). Let F_1, \dots, F_k belong to a function space \mathcal{F} , let $\epsilon \in \mathbb{R}$, and let $R : (F_1, \dots, F_k) \mapsto R[F_1, \dots, F_k] \in \mathbb{R}$ be a functional. We say that the functional R is differentiable if it is twice differentiable in the sense of Fréchet. (We can also relax this assumption and assume that R is once differentiable in the sense of Fréchet, and the scalar function $\tilde{R}(\epsilon) := R[F_1 = F + \epsilon H_1, \dots, F_k = F + \epsilon H_k]$ is twice differentiable at and near $\epsilon = 0$, for every $F, H_1, \dots, H_k \in \mathcal{F}$.) By Taylor expansion,

$$\tilde{R}(\epsilon) = \tilde{R}(0) + \epsilon \sum_{j=1}^k \left. \frac{d}{d\epsilon} \right|_{\epsilon=0} R \left[\underbrace{(F, \dots, F)}_{\times k} + \epsilon H_j \hat{e}_j \right] + O(\epsilon^2),$$

where

$$\left. \frac{d}{d\epsilon} \right|_{\epsilon=0} R \left[(F, \dots, F) + \epsilon H_j \hat{e}_j \right] = \frac{\delta R}{\delta F_j} [H_j],$$

and $\frac{\delta R}{\delta F_j}$ is the Fréchet derivative of $R[F_1, \dots, F_k]$ with respect to F_j . Therefore,

$$\tilde{R}(\epsilon) = \tilde{R}(0) + \epsilon \sum_{j=1}^k \frac{\delta R}{\delta F_j} [H_j] + O(\epsilon^2).$$

Because R is symmetric and the Fréchet derivative is a linear operator,

$$\tilde{R}(\epsilon) = \tilde{R}(0) + \epsilon \frac{\delta R}{\delta F_1} \left[\sum_{j=1}^k H_j \right] + O(\epsilon^2).$$

Denote $\bar{F} := \frac{1}{k} \sum_{j=1}^k F_j$ and $H_j := F_j - \bar{F}$. Then $\sum_{j=1}^k H_j = 0$. Hence, $\tilde{R}(\epsilon) = \tilde{R}(0) + O(\epsilon^2)$, which is Eq. 12.

Proof of Theorem 6. We first prove that F is differentiable. Denote $\delta_{i,i'} = 1$ if individuals i and i' influence each other and $\delta_{i,i'} = 0$ otherwise. For every k , every set of k consumers $\{i_1, i_2, \dots, i_k\}$, and every increasing sequence of times $0 \leq t_1 \leq \dots \leq t_k$, denote by $P(i_1, t_1, i_2, t_2, \dots, i_k, t_k)$ the probability that consumer i_1 adopts the product before time t_1 , consumer i_2 adopts the product between times t_1 and t_2 , etc., and all consumers who are not in $\{i_1, \dots, i_k\}$ do not adopt the process by time t_k . Then,

$$P(i_1, t_1) = (1 - \exp(-p_{i_1} t_1)) \prod_{j \neq i_1} \exp(-p_j t_1).$$

Similarly,

$$\begin{aligned} P(i_1, t_1, i_2, t_2, \dots, i_k, t_k) &= \\ P(i_1, t_1, i_2, t_2, \dots, i_{k-1}, t_{k-1}) & \\ \times \left(1 - \exp \left(- \left(p_{i_k} + \sum_{m=1}^{k-1} \delta_{i_k, i_m} q_{i_m} \right) (t_k - t_{k-1}) \right) \right) & \\ \times \prod_{j \notin \{i_1, \dots, i_k\}} \exp \left(- \left(p_j + \sum_{m=1}^{k-1} \delta_{j, i_m} q_{i_m} \right) (t_k - t_{k-1}) \right). & \end{aligned}$$

Hence, the function $P(i_1, t_1, i_2, t_2, \dots, i_k, t_k)$ is differentiable in $\{p_i, q_i\}$. Finally,

$$\begin{aligned} E \left[N(t; \{p_j\}, \{q_j\}) \right] &= \frac{1}{M} \sum_{\pi} \sum_{k=1}^M \frac{k}{(M-k)!} \\ \times \int_{t_1=0}^t \int_{t_2=t_1}^t \dots \int_{t_{k-1}=t_{k-2}}^t P(i_1, t_1, \dots, i_{k-1}, t_{k-1}, i_k, t) dt_{k-1} \dots dt_1, & \end{aligned}$$

where π ranges over all permutations on the set of M individuals. Therefore, the differentiability of $E[N(t; \{p_j\}, \{q_j\})]$ follows.

Because the network is translation invariant, F is weakly symmetric in $\{p_j\}$ and in $\{q_j\}$. By this we mean that

If $p_m = \tilde{p}$, $p_j = p$ for all $j \neq m$, and $q_j = q$ for all j , then F is independent of the value of m .

If $q_n = \tilde{q}$, $q_j = q$ for all $j \neq n$, and $p_j = p$ for all j , then F is independent of the value of n .

Therefore, the result follows from a slight modification of the proof of Theorem 1.

Proof of Eq. 14. Because F is symmetric, the quadratic term in the Taylor expansion of $F(\mu_1, \dots, \mu_k)$ around the arithmetic mean is equal to

$$\begin{aligned} \sum_{i,j=1}^k (\mu_i - \bar{\mu}_A) (\mu_j - \bar{\mu}_A) \left. \frac{\partial^2 F}{\partial \mu_i \partial \mu_j} \right|_{\bar{\mu}_A} & \\ = \left. \frac{\partial^2 F}{\partial \mu_1 \partial \mu_2} \right|_{\bar{\mu}} \sum_{i,j=1, i \neq j}^k (\mu_i - \bar{\mu}_A) (\mu_j - \bar{\mu}_A) + \left. \frac{\partial^2 F}{\partial \mu_1 \partial \mu_1} \right|_{\bar{\mu}} \sum_{i=1}^k (\mu_i - \bar{\mu}_A)^2. & \end{aligned}$$

Because $\bar{\mu}_A$ is the arithmetic mean,

$$\sum_{i,j=1}^k (\mu_i - \bar{\mu}_A) (\mu_j - \bar{\mu}_A) = \sum_{i=1}^k (\mu_i - \bar{\mu}_A) \sum_{j=1}^k (\mu_j - \bar{\mu}_A) = 0.$$

Therefore, the result follows.

Proof of Lemma 3. Consider the case where $\mu_i = \bar{\mu} + h$ for $i = 1, \dots, k$. By Eq. 14,

$$\frac{1}{2} \sum_{i,j=1}^k (\mu_i - \bar{\mu}) (\mu_j - \bar{\mu}) \left. \frac{\partial^2 F}{\partial \mu_i \partial \mu_j} \right|_{\bar{\mu}} = \frac{1}{2} \left. \frac{\partial^2 F}{\partial \mu_1 \partial \mu_2} \right|_{\bar{\mu}} k(k-1)h^2 + \frac{1}{2} \left. \frac{\partial^2 F}{\partial \mu_1 \partial \mu_1} \right|_{\bar{\mu}} kh^2.$$

On the other hand, because

$$F(\bar{\mu} + h, \dots, \bar{\mu} + h) = F_{\text{homog.}}(\bar{\mu} + h),$$

we have

$$\frac{1}{2} \sum_{i,j=1}^k (\mu_i - \bar{\mu})(\mu_j - \bar{\mu}) \frac{\partial^2 F}{\partial \mu_i \partial \mu_j} \Big|_{\bar{\mu}} = \frac{h^2}{2} F''_{\text{homog.}}(\bar{\mu}).$$

Therefore,

$$\frac{1}{2} \frac{\partial^2 F}{\partial \mu_1 \partial \mu_2} \Big|_{\bar{\mu}} k(k-1)h^2 + \frac{1}{2} \frac{\partial^2 F}{\partial \mu_1 \partial \mu_1} \Big|_{\bar{\mu}} kh^2 = \frac{h^2}{2} F''_{\text{homog.}}(\bar{\mu}).$$

Hence,

$$\frac{\partial^2 F}{\partial \mu_1 \partial \mu_2} \Big|_{\bar{\mu}} = \frac{1}{k-1} \left(\frac{1}{k} F''_{\text{homog.}}(\bar{\mu}) - \frac{\partial^2 F}{\partial \mu_1 \partial \mu_1} \Big|_{\bar{\mu}} \right).$$

Calculation of α . We illustrate the computation of the coefficient α for a queue with eight servers. Consider then the case of a single server with service time μ_1 and seven servers with service time μ , such that $\rho := \frac{\lambda}{\bar{\mu} + \mu_1} < 1$. Denote by $p_{0,n}$ and $p_{1,n}$, $n = 1, \dots, 6$, the steady-state probabilities that n of the homogeneous servers are busy and that the single heterogeneous server is free or busy, respectively. The equations for the $2 \cdot 8 - 1 = 15$ variables $p_0, p_{0,1}, p_{1,0}, \dots, p_{1,6}, p_{0,7}$ are

$$\lambda p_{0,0} = \mu p_{0,1} + \mu_1 p_{1,0},$$

$$-p_{0,0} \frac{\lambda}{8} + p_{1,0}(\lambda + \mu_1) - p_{1,1} \mu = 0,$$

$$p_{0,n}(\lambda + n\mu) = p_{0,n-1} \frac{8-n}{9-n} \lambda + p_{1,n} \mu_1 + p_{0,n+1}(n+1)\mu,$$

$$n = 1, \dots, 6,$$

$$p_{1,n}(\mu_1 + \lambda + n\mu) = p_{1,n-1} \lambda + p_{1,n+1}(n+1)\mu + p_{0,n} \frac{\lambda}{8-n},$$

$$n = 1, \dots, 5,$$

$$p_{0,7}(\lambda + 7\mu) = p_{0,6} \frac{\lambda}{2} + p_{1,7} \mu,$$

where $p_n = \rho^{n-7} p_7$ for $n \geq 8$, and $\sum_{n=0}^{\infty} p_n = 1$. These equations can be solved with Maple and the solution can be used to calculate $F(\mu_1, \underbrace{\mu, \dots, \mu}_{\times 7})$ explicitly. (The Maple code is available at

www.bgu.ac.il/~ariehg/averagingprinciple.html.) Differentiating this expression twice with respect to μ_1 , differentiating $F_{\text{homog.}}$ (Eq. 6) twice with respect to μ , and using Lemma 3 yields Eq. 15. Substituting $\bar{\mu}_A = 5$ and $\lambda = 28$ gives $\alpha \sim 0.00837$. In addition, $\sum_{i=1}^8 (\mu_i - \bar{\mu})^2 = \epsilon^2 \sum_{i=1}^8 h_i^2 = 71\epsilon^2$. Therefore, $\alpha \sum_{i=1}^8 (\mu_i - \bar{\mu})^2 \approx 0.594\epsilon^2$.

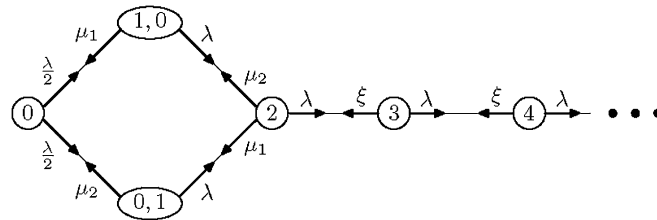


Fig. S1. Transition diagram of a queue with two heterogeneous servers. State “0” corresponds to the situation in which no server is busy. State (1, 0) corresponds to the situation in which server 1 is busy and server 2 is not busy. State (0, 1) corresponds to the situation in which server 1 is not busy and server 2 is busy. State “ k ” for $k \geq 2$ corresponds to the situation in which both servers are busy and $k - 2$ customers wait in the queue. Here, $\xi = \mu_1 + \mu_2$.

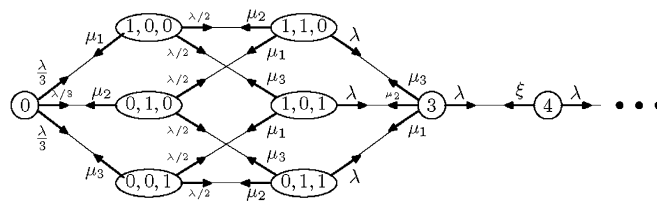


Fig. S2. Same as Fig. S1 with three heterogeneous servers. For example, state (0, 1, 1) corresponds to the situation in which server 1 is not busy and servers 2 and 3 are busy. Here, $\xi = \mu_1 + \mu_2 + \mu_3$.