

Correction to Proposition 4 in [1]

Section 3 of [1] deals with the case  $s > i$ . The results are correct. But Proposition 4 is inaccurately stated and its proof contains an error. The proof supposed that because the second derivative of  $\pi$  is positive wherever it exists, the function has no interior maximum. But the interior maximum might be at a point where the derivative does not exist. (For example, consider the minimum of two linear functions, one increasing and the other decreasing). This supplement proves the claimed result: the profit-maximizing policy either has continuous sales with  $p = w$ , or else has sales only at the ordering points  $0, T, 2T, \dots$ .

Recall that in any no-sales interval  $(t_1, t_2)$ , a proportion  $\beta = \frac{s}{i+s}$  of the arrivals in this interval prefer to buy the good at  $t_1$ , and a proportion  $1 - \beta$  prefer to buy at  $t_2$ . By assumption,  $s > i$  and therefore  $\beta > \frac{1}{2}$ .

**Observation 1** Consider a policy of discrete sales, with sales at  $\tau_0$  and at  $\tau > \tau_0$ , and exactly one other sales point  $x \in (\tau_0, \tau)$ .

1. If  $\tau < T$  then the costs associated with selling at  $\tau_0 + x \in (\tau_0, \tau)$  or at  $\tau - x$  are identical.
2. If  $\tau = T$  then selling at  $\tau_0 + x < \tau - x$  yields higher profits than selling at  $\tau - x$ .

**Proof:** Without loss of generality, assume that  $\tau_0 = 0$ , since the difference is a constant independent of the decision which we consider.

1. Consider selling at  $x$ . The quantity sold at time  $x$  is  $\lambda[(1 - \beta)x + \beta(\tau - x)]$ ; the quantity sold at time  $\tau$  is  $\lambda(\tau - x)(1 - \beta)$ . The inventory holding cost is

$$\begin{aligned} C(x) &= \lambda h\{x[(1 - \beta)x + \beta(\tau - x)] + [\tau(\tau - x)(1 - \beta)]\} \\ &= \lambda h[(x^2 + (\tau - x)^2)(1 - \beta) + x(\tau - x)]. \end{aligned}$$

This expression is symmetric in  $x$  and  $\tau - x$ .

2. The cost associated with selling at  $x$  is  $\lambda h\{x[(1 - \beta)x + \beta(\tau - x)]\}$ . The cost associated with selling at  $\tau - x$  is higher, namely  $\lambda h\{(\tau - x)[(1 - \beta)(\tau - x) + \beta x]\}$ . ■

**Observation 2** Suppose the longest no-sales interval has length  $\Delta$ , and suppose there are consecutive sales at  $\tau_0 < x < \tau$  such that both  $x - \tau_0 < \Delta$  and  $\tau - x < \Delta$ . Then the firm can increase its profits by increasing the longer of these no-sales intervals.

**Proof:** By assumption, increasing the longer of these no-sales intervals does not affect the profits, since  $p$  is determined by the longest no-sales interval

$\Delta$ . Again assume, w.l.o.g., that  $\tau_0 = 0$ . Moreover, by Observation 1 we can assume w.l.o.g. that  $x > \frac{\tau}{2}$ . The inventory cost associated with selling at  $x$  and  $\tau$  is  $C(x) = \lambda h \{x[(1 - \beta)x + \beta(\tau - x)] + \tau(\tau - x)(1 - \beta)\}$ , where the second term does not exist if  $\tau = T$ . Thus,

$$\begin{aligned} C'(x) &= 2(1 - 2\beta)x + [2\beta\tau - \tau] \\ &> 2(1 - 2\beta)\frac{\tau}{2} + [(2\beta - 1)\tau] \geq 0. \end{aligned}$$

The strict inequality follows since  $\beta > \frac{1}{2}$  and  $x < \frac{\tau}{2}$ . The second inequality is strict if  $\tau = T$ , since in this case the term in square brackets does not exist. ■

**Corollary** *Suppose  $T$  and the maximum length of a no-sales interval  $\Delta$  are fixed, and  $T = (k + \alpha)\Delta$  where  $k \in \{1, 2, \dots\}$  and  $0 \leq \alpha < 1$ . Then, the firm maximizes profits by selling at  $0, \Delta, 2\Delta, \dots, (k - 1)\Delta$ , and  $(k - 1 + \alpha)\Delta$ .<sup>1</sup>*

**Proof:** By the first observation, the order of no-sales intervals, except for the last one, has no effect on the firm's costs. If there exist two no-sales intervals of lengths shorter than  $\Delta$ , then by Observation 1 w.l.o.g. they are consecutive, and this contradicts Observation 2. Thus, at most one such interval exists. Using again the first observation, we assume that this is the interval before the last. ■

From this point we analyze policies that satisfy the properties given in the corollary.

At the end of each of the first  $k - 2$  no-sale intervals the firm sells a quantity  $\lambda\Delta$ . Of this quantity,  $\lambda(1 - \beta)\Delta$  is sold to customers who desired the good at an earlier time, and  $\lambda\beta\Delta$  to customers who buy it earlier than their most desired time of purchase. Similarly, at  $t = (k - 1)\Delta$  the firm sells  $\lambda\Delta(1 - \beta + \alpha\beta)$ , and at  $t = (k - 1 + \alpha)\Delta$  the firm sells  $\lambda\Delta(\alpha(1 - \beta) + \beta)$ . The total inventory holding cost is therefore

$$\begin{aligned} C_I(\Delta) &= \lambda h \Delta^2 [(1 + 2 + \dots + k - 2) + (k - 1)(1 - \beta + \alpha\beta) + (k - 1 + \alpha)(\alpha - \alpha\beta + \beta)] \\ &= \lambda h \Delta^2 [(1 + 2 + \dots + k - 1) + (k - 1)\alpha + \alpha^2 + \alpha\beta(1 - \alpha)] \\ &= \lambda h \Delta^2 \left[ \frac{k(k - 1)}{2} + (k - 1)\alpha + \alpha^2 + \alpha\beta(1 - \alpha) \right] \\ &\geq \frac{1}{2} \lambda h \Delta^2 (k + \alpha - 1)(k + \alpha), \end{aligned}$$

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<sup>1</sup>W.l.o.g.  $k \geq 1$ . If  $k = 0$ , i.e.,  $T < \Delta$ , we choose  $p = w_1$  and sell continuously.

where the inequality follows from  $\beta \geq \frac{1}{2}$ .<sup>2</sup>

Since  $\alpha < 1$  and the price is determined by the largest no-sales interval,  $p = w - \Delta \frac{is}{i+s}$ , and the profit rate satisfies

$$\pi \leq \lambda \left( w - \Delta \frac{is}{i+s} \right) - \frac{\frac{1}{2} \lambda h \Delta^2 (k + \alpha - 1)(k + \alpha) + A}{(k + \alpha) \Delta} \equiv \lambda w - C(\Delta).$$

Keeping  $\alpha$  and  $k$  at constant levels while optimizing  $\Delta$  yields

$$C(\Delta) \geq 2 \sqrt{\left( \frac{is}{i+s} + \frac{h(k + \alpha - 1)}{2} \right) \frac{\lambda A}{k + \alpha}}.$$

**Lemma** *If  $h \left( \frac{1}{i} + \frac{1}{s} \right) \leq 2$  then  $C(\Delta) \geq C_{EOQ}$ .*

**Proof:** Recall from (12) in [1] that  $C_{EOQ} = \sqrt{2\lambda h A}$ . Hence, it suffices to prove that  $2 \left( \frac{is}{i+s} + \frac{h(k+\alpha-1)}{2} \right) \frac{1}{k+\alpha} \geq h$ , or equivalently, that  $\frac{2}{k+\alpha} \frac{is}{i+s} \geq h \left( 1 - \frac{k+\alpha-1}{k+\alpha} \right)$ . The last inequality follows from the assumption of the lemma. ■

**Lemma** *If  $h \left( \frac{1}{i} + \frac{1}{s} \right) \geq 2$  then  $C(\Delta) \geq C_{0,T,\dots}$ , where  $C_{0,T,\dots}$  is the minimum cost of a policy that sells only at the beginning of the cycle.*

**Proof:** Recall from (10) that  $C_{0,T,\dots} = 2\sqrt{\frac{\lambda A is}{i+s}}$ . Hence, it suffices to prove that  $\left( \frac{is}{i+s} + \frac{h(k+\alpha-1)}{2} \right) \frac{1}{k+\alpha} \geq \frac{is}{i+s}$ , or equivalently,  $\frac{h(k+\alpha-1)}{2(k+\alpha)} \geq \frac{is}{i+s} \left( 1 - \frac{1}{k+\alpha} \right)$ . The last inequality follows from the assumption of the lemma. ■

## References

- [1] A. Glazer and R. Hassin, "A deterministic single-item inventory model with seller holding cost and buyer holding and shortage costs," *Operations Research* **34** (1986) 613-618.

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<sup>2</sup> $C_I(\Delta)$  is nondecreasing in  $\beta$ . Therefore, it is minimized when  $\beta = 0.5$ . In this case, however, the firm gains nothing from a no-sale interval that does not end at  $T$ , and the cost is identical to that obtained with a single no-sales interval at the end of the cycle.